

Health and Safety Protocols to Address COVID-19

## Personal Workstation Protocol

| CEMEX Protocol         | Protocol for personal workstation as defined in our Health and       |
|------------------------|--|
|                        | Safety Management System (HSMS) due to ongoing measures              |
|                        | related to the COVID-19 scenario.                                    |
| Purpose of the         | This protocol provides recommended preventive measures to apply      |
| Protocol               | in personal working stations, during a Pandemic scenario of COVID-   |
|                        | 19.  |
| Who does this protocol | This protocol applies to every CEMEX's Operations and                |
| apply to               | Administration offices. The Plant RRT/managers/employees should      |
|                        | take responsibility for implementing it.                             |
| Disclaimer             | This protocol was prepared by CEMEX based on the                     |
|                        | recommendations of the World Health Organization (" WHO "),          |
|                        | external consultants and the experience of the company itself.       |
|                        | CEMEX is not responsible for the result of the implementation of the |
|                        | protocol and in no way guarantees the effectiveness of this material |
|                        | to prevent or reduce CORONAVIRUS (COVID-19) infections among its     |
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| I. General recommendations |   |  |
|----------------------------|---|--|
| 1.                         | During the COVID-19 pandemic, only essential tasks and meetings must be done to guarantee the health and safety of our employees/contractors and operational continuity.  |  |
|                            | <ul> <li>d. All operational and administrative areas must encourage and plan remote work to limit personnel in common working/office areas, especially if</li> <li>e. Is a vulnerable person by virtue of age, underlying health or clinical condition and pregnancy.</li> <li>f. Is living with someone in self-isolation or a vulnerable person.</li> </ul> |  |
| 2.                         | The information concerning COVID-19 must be available in each workstation.<br>Including salutation and other common gestures.   |  |
| 2.1                        | Encourage employees to cover their face with the crook of their elbow or tissue if they cough or sneeze. Supply tissues and closed bins to dispose of them in.  |  |
| 2.2                        | Avoid any physical contact such as handshakes or any other type of physical contact.  |  |
| 2.3                        | Maintain a minimum of 2 meters (6 feet) separation between people.  |  |
| 3.                         | The use of hands sanitizing should be enforced before entering a new area or after manipulating any equipment.  |  |



| I. General recommendations |   |  |
|----------------------------|---|--|
| 4.                         | Consider all office tools and equipment handled in your workstation/desk as personal      |  |
|                            | items, for your personal use.   |  |
|                            | a. Do not borrow or lend utensils such as phones, pens, office equipment.                 |  |
|                            | <ul> <li>Limit the exchange of documents to a minimum necessary.</li> </ul>               |  |
|                            | c. Use electronic devices and applications as the main communication tool.                |  |
| 5.                         | A thorough cleaning scheme must be in place for offices and rooms where inductions        |  |
|                            | take place to ensure these areas are free from potential COVID-19.                        |  |
| 5.1                        | Increase the cleaning and disinfecting activities frequency for all the areas where       |  |
|                            | people have direct and constant contact (i.e. Chairs, desks, doors, etc.)                 |  |
| 5.2                        | Increase the cleaning and disinfecting activities frequency for all the equipment that is |  |
|                            | used by people (i.e. monitors, keyboards, mouse, etc.)                                    |  |

| II. Workstation in administration/office/control room environment |  |  |
|---|--|--|
| 1.  | Every employee that will be returning to work on-site, should be assigned a specific     |  |
|   | working station and avoid rotating to different spaces within the location.              |  |
| 2   | The separation between working stations should guarantee 2 meters (6 feet), or a         |  |
|   | division cover protecting personnel that shares working space. If separation is not      |  |
|   | possible, personnel should always be wearing facemask during working hours.              |  |
| 3.  | All working stations should have sanitizing kits and tools to be used and applied by the |  |
|   | person assigned to the station.  |  |
| 4.  | At arrival at the station, properly washing hands clean and disinfect frequently         |  |
|   | touched surfaces, tools, and equipment with alcohol-based disinfectant. (i.e. desks,     |  |
|   | keyboards, mouse, phones, monitors, panels, pens, pencils, notebooks, etc.)              |  |
| 4.1   | If the workstation must be shared due to rotating schedules, cleaning and disinfecting   |  |
|   | procedures must be done at the beginning and end of each shift.                          |  |
| 4.2   | Working stations must be maintained cleaned and organized, with no and/or                |  |
|   | minimum paperwork on top of the desk.  |  |
| 5.  | If the use of common space and/or equipment is required, such as printers, scanners,     |  |
|   | photocopiers, lab instruments; always disinfect the area to be touched and wash or       |  |
|   | sanitize your hands after completing a task.   |  |
|   |  |  |