

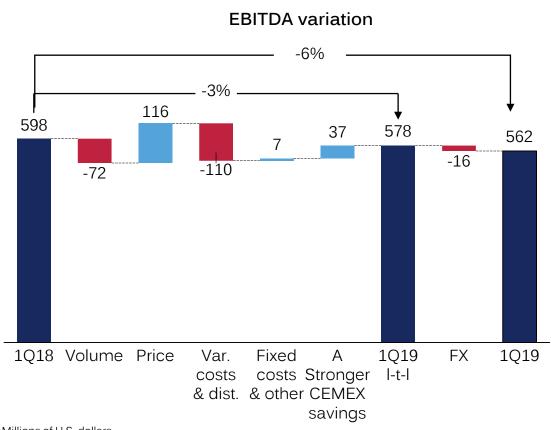


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UNLESS OTHERWISE NOTED, ALL FIGURES ARE PRESENTED IN DOLLARS, BASED ON INTERNATIONAL FINANCIAL REPORTING STANDARDS, AS APPLICABLE

### Top-line growth driven by favorable pricing





Sales on a like-to-like basis increased by 1% during 1Q19 due to favorable l-t-l prices in all regions as well as higher volumes in our three core products in Europe and in ready-mix and aggregates in the U.S.

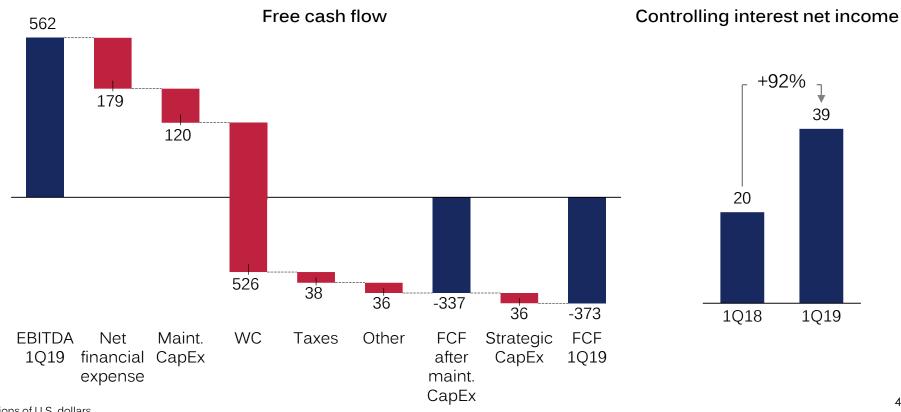
Higher consolidated prices for our three core products on a like-to-like basis, both sequentially and year over year

Consolidated volumes for aggregates increased by 3% while volumes for cement and ready-mix decreased by 6% and 1%, respectively, on a like-to-like basis

Operating EBITDA during 1Q19 decreased by 3% on a like-to-like basis, with a decline in margin of 0.5pp

A Stronger CEMEX cost-reduction initiatives resulted in savings of US\$37 million during 1Q19

#### Free cash flow deficit reflects seasonal working-capital requirements which should revert during the rest of the year



### Healthy progress on our "A Stronger CEMEX" targets



Initiatives	Progress	Targets
Asset sales	Closed/final agr.¹ US\$477M Binding agr.² US\$316M Total US\$793M	US\$1.5 – 2.0B by 2020
Operational initiatives / cost reduction	US\$37M	US\$230M by 2020 (US\$170M of which will be captured in 2019)
Total debt plus perpetuals reduction	US\$390M	US\$3.5B by 2020
Ongoing cash dividend program	Cash dividend approved at Ordinary Shareholders' Meeting on March 28, 2019	US\$150M in 2019

<sup>1</sup> Refers to Baltics and Nordics assets for US\$387M, transaction closed in March 2019, Brazil US\$31M and other fixed asset sales US\$60M 2 Includes sale of German assets €87M, most of our white cement business US\$180M and some assets in France for €32M; closing of these transactions is subject to the satisfaction 5 of standard conditions for this type of transactions, which includes authorization by regulators



## Mexico: pricing strategy leading to higher prices for our



three c	core	prod	duct	s du	ring	1Q1	9		
	3M19	3M18	% var	I-t-I % var	1Q19	1Q18	% var	l-t-l % var	Volumes decreased for our three core products during 1Q19 mainly due to lower infrastructure
Net Sales	706	801	(12%)	(8%)	706	801	(12%)	(8%)	spending, reduced housing activity in anticipation of the new housing policies, and our focus on our
Op. EBITDA	255	308	(17%)	(14%)	255	308	(17%)	(14%)	pricing strategy
as % net sales	36.1%	38.5%	(2.4pp)		36.1%	38.5%	(2.4pp)		Prices for our three core products in local-
Millions of U.S. doll	lars		3M19 vs.	21/10	1019 vs	1010	1Q19 v	. 1019	currency terms increased during 1Q19 both sequentially and on a year-over-year basis
	Comont		(150		1Q19 VS		1Q19 V3		The industrial-and-commercial sector drove

ar-over-year basis mercial sector drove cement consumption supported by tourism activity in the Pacific and Southeast regions The **self-construction sector** declined during the quarter; indicators such as employment, aggregate

wages and remittances continue to be favorable, although moderating their growth The **formal residential sector** saw a significant drop in consumption reflecting reduced activity in anticipation of the start of new housing programs

Infrastructure activity was affected by the termination of important projects last year, as well as a slow start in this year's budget execution

		3M19 vs. 3M18	1Q19 vs. 1Q18	1Q19 vs. 4Q18
	Cement	(15%)	(15%)	(18%)
Volume	Ready mix	(11%)	(11%)	(13%)
	Aggregates	(6%)	(6%)	(14%)
		3M19 vs. 3M18	1Q19 vs. 1Q18	1Q19 vs. 4Q18
	Cement	3%	3%	4%
Price (LC)	Ready mix	4%	4%	2%
	Aggregates	3%	3%	2%

### United States: top-line growth despite adverse weather in several markets



				I-t-I				I-t-I
	3M19	3M18	% var	% var	1Q19	1Q18	% var	% var
Net Sales	878	856	3%	3%	878	856	3%	3%
Op. EBITDA	130	131	(1%)	(1%)	130	131	(1%)	(1%)
as % net sales	14.8%	15.3%	(0.5pp)		14.8%	15.3%	(0.5pp)	

Millions of U.S. dollars

		3M19 vs. 3M18	1Q19 vs. 1Q18	1Q19 vs. 4Q18
	Cement	(4%)	(4%)	(6%)
Volume	Ready mix	1%	1%	(3%)
	Aggregates	5%	5%	1%

		3M19 vs. 3M18	1Q19 vs. 1Q18	1Q19 vs. 4Q18
	Cement	4%	4%	1%
Price (LC)	Ready mix	2%	2%	1%
	Aggregates	1%	1%	(1%)

Daily volumes for ready-mix and aggregates increased by 3% and 7%, respectively, while domestic gray cement daily volumes decreased by 2% during 1Q19

**Quarterly prices for our three products up** on a year-over-year basis

The **residential sector** continued to drive demand during 1Q19, however year-to-date March housing starts are down 10% year over year

In the industrial-and-commercial sector, construction spending increased 3% year-to-date February, with strength in offices and lodging

In the **infrastructure sector**, street-and-highway spending has continued to grow, up 18% year-to-date February, supported by increased state spending on highways

## South, Central America and the Caribbean: Colombia recovery leading to stabilization in the region

(2%)



	3M19	3M18	% var	l-t-l % var	1Q19	1Q18	% var	l-t-l % var
Net Sales	427	455	(6%)	(1%)	427	455	(6%)	(1%)
Op. EBITDA	103	107	(4%)	(0%)	103	107	(4%)	(0%)
as % net sales	24.1%	23.6%	0.5pp		24.1%	23.6%	0.5pp	
Millions of U.S. doll	ars							
	3		3M19 vs. 3M18 1Q19 v		1Q19 vs	s. 1Q18	1Q19 v	s. 4Q18
	Cement		(1%	(1%) (1%)		6)	(1	%)
Volume	Ready r	nix	(6%)		(6%)		(3%)	
	Aggrega	ates	(14%)		(14%)		0%	
			3M19 vs.	3M18	1Q19 vs	. 1Q18	1Q19 v	s. 4Q18
	Cement		2%		2%		1	%
Price (LC)	Ready r	nix	(1%	)	(1%	6)	(0	%)

Price (LC) calculated on a volume-weighted-average basis at constant foreign-exchange rates

Aggregates

Operating EBITDA for the region remained flat during the quarter on a like-to-like basis with a margin expansion of 0.5pp; higher pricing, lower maintenance and labor costs offset lower volumes and higher costs related to energy and purchased clinker and cement

Quarterly regional cement and aggregates prices on a like-to-like basis increased by 2% and 4%, respectively, while ready-mix prices decreased by 1% on a year-over-year basis

In **Colombia**, both cement and ready-mix volumes increased by 8% during 1Q19 year over year; cement prices increased by 3% sequentially

In **Panama**, our cement volumes declined by 14% during the quarter affected by high inventories in apartments and offices

# Europe: favorable top-line growth and EBITDA expansion driven by improved volumes and prices, and A Stronger CEMEX initiatives



	l-t-l							l-t-l		
	3M19	3M18	% var	% var	1Q19	1Q18	% var	% var		
Net Sales	805	781	3%	12%	805	781	3%	12%		
Op. EBITDA	61	37	62%	77%	61	37	62%	77%		
as % net sales	7.5%	4.8%	2.7pp		7.5%	4.8%	2.7pp			
MUU:										

		3M19 vs. 3M18	1Q19 vs. 1Q18	1Q19 vs. 4Q18
	Cement	12%	12%	(10%)
Volume	Ready mix	11%	11%	(11%)
	Aggregates	13%	13%	(11%)

		3M19 vs. 3M18	1Q19 vs. 1Q18	1Q19 vs. 4Q18
	Cement	4%	4%	5%
Price (LC)	Ready mix	3%	3%	4%
	Aggregates	3%	3%	6%

Price (LC) calculated on a volume-weighted-average basis at constant foreign-exchange rates

Double-digit increase in regional volumes for our three core products during 1Q19 mainly driven by strong domestic demand and a mild winter across the region

Higher regional prices for our three core products in local-currency terms, both sequentially and on a year-over-year basis

Operating EBITDA increased 77% on a liketo-like basis from last year's level, supported by favorable volume and price dynamics and our cost-reduction initiatives

The **infrastructure sector** was the main driver of demand, supported by large infrastructure projects especially in Germany, Poland and France

The **residential sector** also boosted demand for our products driven by favorable activity in Spain, Poland, the United Kingdom and Germany

## Asia, Middle East and Africa: higher regional prices for our three core products during 1Q19

9%



	3M19	3M18	% var	l-t-l % var	1Q19	1Q18	% var	l-t-l % var
Net Sales	347	375	(8%)	(6%)	347	375	(8%)	(6%)
Op. EBITDA	54	66	(19%)	(18%)	54	66	(19%)	(18%)
as % net sales	15.5%	17.7%	(2.2pp)	, ,	15.5%	17.7%	(2.2pp)	, ,
Millions of U.S. do	llars							
		;	3M19 vs. 3	3M18	1Q19 vs	. 1Q18	1Q19 vs	s. 4Q18
	Cement		(14%) (14%		%)	59	%	
Volume	Ready m	nix	(8%)		(8%)		(8%)	
	Aggrega	tes	(9%)		(9%)		(9%)	
			3M19 vs. 3	3M18	1Q19 vs	. 1Q18	1Q19 vs	s. 4Q18
	Cement		11%		119	<b>%</b>	29	<b>%</b>
Price (LC)	Ready m	nix	1%		1%	ó	19	<b>%</b>

Price (LC) calculated on a volume-weighted-average basis at constant foreign-exchange rates

Aggregates

Decrease in quarterly regional volumes for our three core products mainly due to lower demand and changes in supply-demand dynamics in Egypt as well as adverse weather conditions in Israel

Quarterly increase in regional prices for our three core products in local-currency terms, both sequentially and on a year-over-year basis

In the **Philippines**, domestic gray cement volumes decreased by 1% during 1Q19; volumes were still recovering at the start of the year from the impact of the landslide which took place last September; quarterly cement prices increased by 7% in local-currency terms on a year-over-year basis

In **Egypt**, domestic gray cement volumes declined 31% while local-currency cement prices increased by 4%, during 1Q19 on a year-over-year basis



## Net sales increasing by 1% on a like-to-like basis during the quarter



		January	- March			First Q	uarter	
	2019	2018	% var	l-t-l % var	2019	2018	% var	l-t-l % var
Net sales	3,238	3,341	(3%)	1%	3,238	3,341	(3%)	1%
Operating EBITDA	562	598	(6%)	(3%)	562	598	(6%)	(3%)
as % net sales	17.4%	17.9%	(0.5pp)		17.4%	17.9%	(0.5pp)	
Cost of sales	2,239	2,272	1%		2,239	2,272	1%	
as % net sales	69.1%	68.0%	(1.1pp)		69.1%	68.0%	(1.1pp)	
Operating expenses	705	727	3%		705	727	3%	
as % net sales	21.8%	21.8%	0.0pp		21.8%	21.8%	0.0pp	

Millions of U.S. dollars

Operating EBITDA during 1Q19 decreased by 3% on a like-to-like basis mainly due to a higher contribution from our Europe region more than offset by lower contributions from the rest of our regions

Cost of sales, as a percentage of net sales, increased by 1.1pp during the first quarter of 2019 mainly reflecting higher energy costs, as well as higher volumes of purchased cement and clinker

Operating expenses, as a percentage of net sales remained flat during the first quarter compared with the same period in 2018, reflecting our cost-reduction initiatives

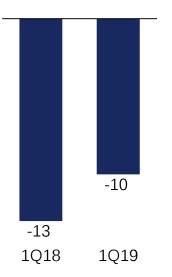
## Higher working-capital investment in 1Q19; should revert in upcoming quarters to reach full-year guidance



	January - March		Firs	First Quarter		
	2019	2018	% var	2019	2018	% var
Operating EBITDA	562	598	(6%)	562	598	(6%)
- Net Financial Expense	179	191		179	191	
- Maintenance Capex	120	173		120	173	
- Change in Working Capital	526	351		526	351	
- Taxes Paid	38	50		38	50	
- Other Cash Items (net)	22	26		22	26	
<ul> <li>Free Cash Flow</li> <li>Discontinued Operations</li> </ul>	15	6		15	6	
Free Cash Flow after Maintenance Capex	(337)	(198)	(70%)	(337)	(198)	(70%)
- Strategic Capex	36	9		36	9	
Free Cash Flow	(373)	(207)	(80%)	(373)	(207)	(80%)

Millions of U.S. dollars

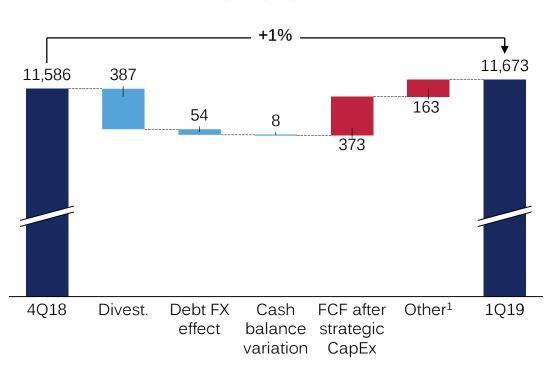
#### Average working capital days



## Successfully completed amending our 2017 Facilities Agreement







Extended approximately **US\$1.1 billion** of certain maturities by 3 years

**Issued €400 million** of 3.125% eurodenominated, senior-secured notes due 2026

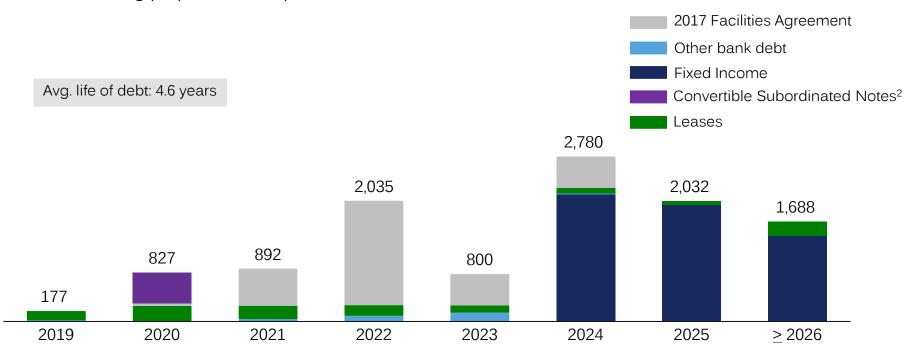
Called €550 million of 4.375% eurodenominated, senior-secured notes due 2023; of these, €400 million were redeemed on April 15, 2019 and the remaining €150 million are expected to be redeemed on April 30, 2019

Fitch Ratings upgraded our corporate credit rating in its global scale to BB from BB- and to A+(mex) from A (mex) in its national scale; the rating outlook is stable

### Extended US\$1.1 billion in bank debt for three years reducing maturities in 2020 and 2021



Total debt excluding perpetual notes pro forma<sup>1</sup> as of March 31, 2019: US\$11,231 million



Millions of U.S. dollars

<sup>1</sup> Pro forma reflects a) full redemption in April 2019 of €550 million euros 4.375% Senior Secured Notes due March 2023 and b) maturity extension of the 2017 Facilities Agreement, as amended and restated effective as of April 2019, to 2023 and 2024



### 2019 guidance



Consolidated volumes	Cement:       (1%) to 1%         Ready mix:       2% to 4%         Aggregates:       2% to 4%
Energy cost per ton of cement produced	Increase of approximately 0% to 3%
Capital expenditures	US\$850 million Maintenance CapEx US\$300 million Strategic CapEx US\$1,150 million Total CapEx
Investment in working capital	US\$0 to 50 million
Cash taxes	US\$250 to 300 million
Cost of debt <sup>1</sup>	Reduction of ~US\$25 million



#### Consolidated volumes and prices



		3M19 vs. 3M18	1Q19 vs. 1Q18	1Q19 vs. 4Q18
Danasatia sussi	Volume (I-t-I)	(6%)	(6%)	(7%)
Domestic gray cement	Price (USD)	0%	0%	3%
Cerneric	Price (I-t-I)	4%	4%	2%
	Volume (I-t-I)	(1%)	(1%)	(8%)
Ready mix	Price (USD)	(0%)	(0%)	4%
	Price (I-t-I)	3%	3%	3%
	Volume (I-t-I)	3%	3%	(7%)
Aggregates	Price (USD)	(0%)	(0%)	5%
	Price (I-t-I)	4%	4%	4%

Price (I-t-I) calculated on a volume-weighted-average basis at constant foreign-exchange rates

Higher consolidated volumes for aggregates while our cement and readymix volumes decreased during the quarter on a year-over-year basis

During 1Q19, year-over-year regional volumes increased for our three core products in our Europe region and for ready-mix and aggregates in the U.S.

Increased consolidated prices for our three core products during 1Q19, in local-currency terms, both sequentially and on a year-over-year basis

#### Other income statement items during 1Q19



Other expenses, net, of US\$53 million, mainly due to severance payments and impairment of assets

Gain on financial instruments of US\$8 million, mainly resulting from the derivatives related to GCC shares

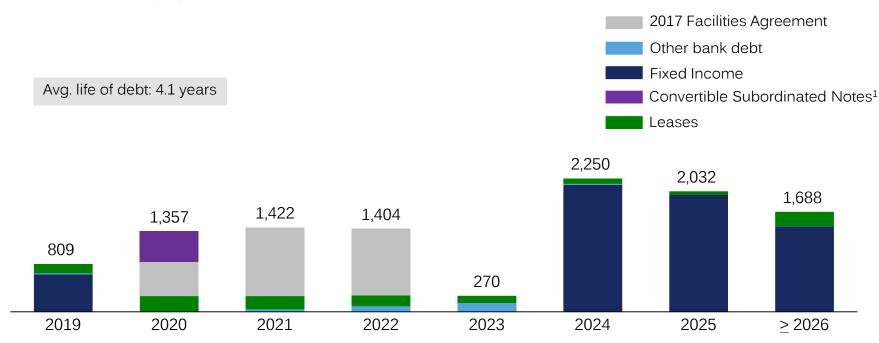
Foreign-exchange gain of US\$4 million resulting mainly from the fluctuation of the Mexican peso versus the U.S. dollar

Controlling interest net gain of US\$39 million in 1Q19 versus a gain of US\$20 million in 1Q18; the higher gain mainly reflects lower financial expenses and a positive variation both in foreign exchange fluctuations and in discontinued operations, partially offset by lower operating earnings, a lower gain in financial instruments and higher income tax

#### CEMEX consolidated debt maturity profile



Total debt excluding perpetual notes as of March 31, 2019: US\$11,231 million



#### Additional information on debt and perpetual notes



		First Quarte	r	Fourth Quarter		
	2019	2018	% var	2018	_	Other
Total debt <sup>1</sup>	11,231	12,104	(7%)	11,142	_	9%
Short-term	12%	5%		3%	Currency	Euro
Long-term	88%	95%		97%	denomination	29% U.S. dollar 61%
Perpetual notes	443	450	(2%)	444		61%
Total debt plus perpetual notes	11,673	12,554	(7%)	11,586	_	
Cash and cash equivalents	301	311	(3%)	309		
Net debt plus perpetual notes	11,372	12,243	(7%)	11,278		
Consolidated funded debt <sup>2</sup>	10,955	11,848	(8%)	10,836		
Consolidated leverage ratio <sup>2</sup>	3.88	4.11		3.73		Variable
Consolidated coverage ratio <sup>2</sup>	4.28	3.79		4.31	Interest rate	30%
Millions of U.S. dollars					_	Fixed
						70%

<sup>1</sup> Includes convertible notes and leases, in accordance with International Financial Reporting Standard (IFRS)

<sup>2</sup> Calculated in accordance with our contractual obligations under the 2017 Facilities Agreement, as amended and restated on April 2, 2019. 2018 amounts and ratios are not audited, and were not the actual amounts and ratios reported during 2018 under our Facilities Agreement dated July 2017, and are shown in this document for reference purposes only, giving effect to the adoption of IFRS 16, Leases, as if it had been in effect from January 1, 2018

#### Additional information on debt



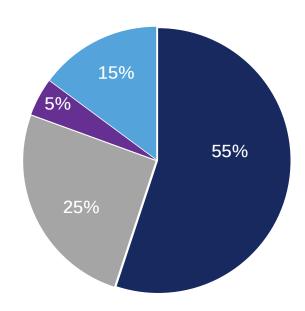
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1	0		0/-	of t	

	2019	% of total
Fixed Income	6,185	55%
■ 2017 Facilities Agreement	2,862	25%
■ Convertible Subordinated Notes	515	5%
Others	1,668	15%
Total Debt <sup>1</sup>	11,231	

Millions of U.S. dollars

1 Includes convertible notes and leases, in accordance with IFRS

#### Total debt<sup>1</sup> by instrument



### 1Q19 volume and price summary: Selected countries



	Doi	mestic gray cer	nent		Ready mix			Aggregates	
		1Q19 vs. 1Q18			1Q19 vs. 1Q18			1Q19 vs. 1Q18	
	Volume	Price (USD)	Price (LC)	Volume	Price (USD)	Price (LC)	Volume	Price (USD)	Price (LC)
Mexico	(15%)	(0%)	3%	(11%)	0%	4%	(6%)	(1%)	3%
U.S.	(4%)	4%	4%	1%	2%	2%	5%	1%	1%
Europe	12%	(5%)	4%	11%	(5%)	3%	13%	(4%)	3%
Colombia	8%	(8%)	2%	8%	(10%)	(1%)	(4%)	(3%)	8%
Panama	(14%)	(5%)	(5%)	(29%)	(2%)	(2%)	(31%)	(4%)	(4%)
Costa Rica	(20%)	(4%)	2%	(8%)	2%	9%	20%	(9%)	(3%)
Philippines	(1%)	6%	7%	N/A	N/A	N/A	N/A	N/A	N/A
Egypt	(31%)	5%	4%	(23%)	8%	7%	(28%)	20%	19%

Price (LC) for Europe calculated on a volume-weighted-average basis at constant foreign-exchange rates

### 2019 expected outlook: Selected countries



	Domestic gray cement	Ready mix	Aggregates
	Volumes	Volumes	Volumes
Consolidated <sup>1</sup>	(1%) - 1%	2% - 4%	2% - 4%
Mexico	Mid-single-digit decline	Mid-single-digit decline	Low-single-digit decline
United States	2% - 4%	2% - 4%	2% - 4%
Europe	3% - 5%	3% - 5%	3% - 5%
Colombia	0% - 1%	1% - 3%	1% - 3%
Panama	(7%) - (4%)	(4%) - 0%	5% - 7%
Costa Rica	(12%) - (8%)	(6%) - (4%)	5% - 7%
Philippines	8% - 10%	N/A	N/A
Egypt	(20%) - (15%)	(25%) - (20%)	N/A

<sup>1</sup> On a like-to-like basis for the ongoing operations

#### **Definitions**



3M19 / 3M18 Results for the first three months of the years 2019 and 2018, respectively

AMEA Asia. Middle East and Africa

When providing cement volume variations, refers to domestic gray cement operations (starting in 2010, the Cement base for reported cement volumes changed from total domestic cement including clinker to domestic gray cement)

LC Local currency

I-t-I (like to like) On a like-to-like basis adjusting for currency fluctuations and for investments/divestments when applicable

Investments incurred for the purpose of ensuring the company's operational continuity. These include capital Maintenance capital expenditures

expenditures on projects required to replace obsolete assets or maintain current operational levels, and mandatory capital expenditures, which are projects required to comply with governmental regulations or company policies

Operating EBITDA Operating earnings before other expenses, net plus depreciation and operating amortization

> Percentage points pp

**Prices** All references to pricing initiatives, price increases or decreases, refer to our prices for our products

SCAC South, Central America and the Caribbean

Strategic capital Investments incurred with the purpose of increasing the company's profitability. These include capital expenditures on projects designed to increase profitability by expanding capacity, and margin improvement expenditures capital expenditures, which are projects designed to increase profitability by reducing costs

**TCL Operations** Trinidad Cement Limited includes Barbados, Guadalupe Guyana, Jamaica, Martinique, St. Vincent, Trinidad

and Tobago

% var Percentage variation

#### **Contact information**



Investor Relations	Stock Information
In the <b>United States</b>	NYSE (ADS):
+1 877 7CX NYSE	CX
In <b>Mexico</b> +52 81 8888 4292	Mexican Stock Exchange: CEMEXCPO
ir@cemex.com	Ratio of CEMEXCPO to CX: <b>10 to 1</b>

#### Calendar of Events

July 25, 2019	Second quarter 2019 financial results conference call
October 24, 2019	Third quarter 2019 financial results